

Individualized Assessment User Guide

Sterling | June 2021



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Sterling is not a law firm, does not provide legal advice, and provides sample forms for clients use including pre and final adverse action notices. Sterling recommends that clients have their forms, including Sterling samples, reviewed by their own counsel.

Our Individualized Assessment tool helps support a commitment to fairness and improves EEO compliance

At Sterling, we've made it our mission to provide the foundation of trust and safety our clients need to create great environments for their most essential resource, people.

We also understand that keeping up to date with rapidly changing Individualized Assessment regulations can be challenging and time-consuming. Our flexible technology-enabled compliance tools and centralized processes can help you save time and minimize risk.

HOW STERLING IS DIFFERENT

- **Commitment to Fairness.** Our Individualized Assessment tool helps you evaluate past criminal convictions in a fair, consistent way that reflects an inclusive company culture.
- Help with EEO Compliance. Sterling's technology helps you document that exclusions due to criminal conduct are both job-related and align with state, local and/or EEOC guidance.
- Trusted Expertise. Sterling's in-house compliance experts monitor new laws and regulations to stay up to date as changes take effect.





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Sterling's Individualized Assessment Tool

The Equal Employment Opportunity Commission (EEOC) recommends employers provide candidates the opportunity to explain past criminal convictions uncovered during the background screening process by allowing them to provide details related to an offense and potential mitigating factors they would like the employer to consider, to demonstrate that they should not be excluded from a position based on past criminal conduct. Some states and local jurisdictions have similar requirements.

Configured within the Adverse Action process, Sterling's Individualized Assessment tool is designed to address the EEOC's guidance as well as state and local laws on consideration of criminal records and help you minimize the risk of claims of employment discrimination during the hiring process. If a criminal record is the reason for a candidate's potential disqualification, an Individualized Assessment task will be sent to the candidate. If the candidate completes the Individualized Assessment task by providing information, you will receive a notification. You will then have an opportunity to review the responses and decide on next steps, and whether to proceed with or cancel the Final Notice of Adverse Action.

Launching Individualized Assessment

If you have Individualized Assessment enabled with your Sterling account, the Individualized Assessment form launches after the Pre-Adverse Action Notice is sent when a criminal record is the reason for potential disqualification. This service can only be ordered and accessed from the Order Manager.

To begin, select Initiate Pre-Adverse Action from the Order Manager.

Smith, Jessica Ann #180004	45521			Order Status: Complete	Order Result: Level3	×
Searches Attachments						88
This is an interactive view of the candidate report. Access the final report by clicking E			Initiate Pre-Adv	erse Action	< 💷	
Client Status: Needs HR review 🧳						
 Important Disclosures 						
Candidate Information		Order Information				Ø
First Name Jessica Middle Name Ann Last Name Smith	Address 1234 Chelan, WA 98816 Email Jesssicatest@test.com	Account Name RACHEL TEST ACCOUNT Created Date 11/12/2020 Completed Date 11/12/2020 Screening Package Criminal Only	Act SV LCC HI	id Ons (CCMP - Managed Con OCATION RE CODE	npliance	
Report Summary						
Search	Identifier		Status	Result		
SSN Trace	XXX-XX-3636		Complete	COMPLETE		
County Court Search	Smith, Jessica Ann, WA-CHELAN		Complete	CONSIDER		
Federal Court Search	Smith, Jessica Ann, WA-EASTERN DI	STRICT	Complete	CLEAR		
Managed State Compliance	Smith, Jessica Ann, 1234		Pending	ETA 11/17/202	20	

You will be required to enter the candidate's Location of Employment and select the reason for potential disqualification.

When your reason for potential disqualification is related to a candidate's criminal conviction/ record/history, a new section will display under the reason for potential disqualification section called Individualized Assessment.

The Pre-Adverse Action confirmation page will confirm that individualized assessment is included and that Pre-Adverse Action that was initiated.

rder Result: LEVEL3		
Candidate Information	* required	
Street Address * 1234		
Location of Residence * Seattle, WA		
Zip Code * 98116		
Location of Employment * Austin, TX, US		
Email Address* iademo1234@test.com		
dditional Comments field below to add the specific of County Court Search—Smith, Tammy Je	ouck manner, the applicant identitiers and juriso iminal conviction(s) in question and the rationa an, WA-KING	le for your decision.
NDIVIDUAIIZED ASSESSMENT his report has an Individualized Assessment task wh	ch the candidate has the option to complete.	
Additional Comments		
he candidate.	comments entered below will be visible on the	pre-adverse and/or final adverse action notice sent
hease note: per your account settings, any additionance in the candidate. VOTE for Illinois applicants/employees only: Use to or the preliminary decision and the reasoning for po	comments entered below will be visible on the e Comments field below to include the specific ential disqualification that indicates either:	pre-adverse and/or final adverse action notice sent criminal conviction(s) and case details that are the
Verse index per your account settings, any additional he candidate. VOTE for Illinois applicants/employees only: Use to or the preliminary decision and the reasoning for por 1) A substantial relationship between one or more of 2) The granting or continuation of the employment w	comments entered below will be visible on the e Comments field below to include the specific ential disqualification that indicates either: the previous criminal offenses and the employr puld involve an unreasonable risk to property o	pre-adverse and/or final adverse action notice sent criminal conviction(s) and case details that are the nent sought or held, or r to the safety or welfare of specific individuals or t
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The Candidate Experience

The candidate will receive notice of Individualized Assessment at the same time as the Pre-Adverse Action task, along with a copy of their background report.

Please note:

- The candidate will receive an email notification inviting them to log into the Candidate Hub. Within the Candidate Hub, both the Pre-Adverse Action, and Individualized Assessment tasks can be accessed.
- The Individualized Assessment task will remain accessible until the final Adverse Action letter is sent.
- Completing the Individualized Assessment process is optional for the candidate.

After logging into the Candidate Hub, the candidate will see the Pre-Adverse Action task and be able to select the Start button within the Activity Center.

While reviewing the Pre-Adverse Action notice, the candidate will see new instructions are provided on the right of the pre-adverse page describing the individualized assessment process.

To participate, the candidate will select the Next button. This button will only activate after the candidate has viewed the Pre-Adverse Action Notice that you sent them.

The candidate can use this button to go back to the Activity Center to complete the download of their Pre-Adverse Action notice.





The Individualized Assessment page will display the following information to the candidate:

Reason for Potential Disgualification

Displays the same criminal reason for potential disqualification that you selected at the time Pre-Adverse Action was initiated.

Search Level Details

The candidate will be able to access the search level details from the report for that selected item.

Text Box

The candidate can provide a response to clarify their criminal history information.

Factor to Consider

Guidance to assist the candidate in completing the Individualized Assessment.

Document Upload

A method to upload supporting documentation.

Scerling

Save Progress

Individualized Assessment Process

Your prospective or current employer performed a background check as part of an offer of employment or continued employment.

The below record/s are being reviewed and considered by you prospective or current employer in regards to your offer of employment and/or your continued employment.

County Court Search - Jones Jessic CHELAN, WA

	iasa	impleorder@rest.co
County Cour	t Search - Jones Jessic - CH	ELAN. WA
Requested 10/16/20	20 Completed 10/16/2020	
Court Searched	Chelan County	
Case Number	123456	
Charge Type:	Misdemeanor	
File Date:	5/5/2005	
Offense Date:	5/5/2005	
Offense:	Theft	
Disposition Date:	6/6/2005	
Disposition:	Guilty (conviction)	
Sentence:	1 year probation fines and fees	
	·)	
f there is addition employer to know provide your resp	rai information you wish your prospecti	ve or current ecord history, plea
Tips to keep in mir	nd when writing your response	Collap
There are several	factors your potential employer will consi	der regarding your
The nature of the The facts or circu The number of o Age at the time c Evidence that the the same or a dil The length and c conduct Rehabilitation eff Employment or the particular po Whether the indi	e job sought, umstances surrounding the offense or conduct (frenses for which the individual was convicted of conviction. I individual performed the same type of work firernet employer, with no known incidents of onsistency of employment history before and forts, e.g., education/training. character references and any other information sition.	t. g. criminal conduct. l after the offense or on regarding fitness f ral bonding program.
Do you hay	ve any supporting document	s?
		bilitation you can
If you have any s	upporting documents that relate to your rena	onication, you can
If you have any si easily provide the	em below. ()	Sindion, you can
If you have any si easily provide the	am below. (1)	Since on you can
If you have any si easily provide the	em below. ()	
If you have any se	In below. The second s	
If you have any si easily provide the	Drag a file here or i you refa	
If you have any si easily provide the	Drag a file here or if you prefer Select a file from your computer	
If you have any si easily provide the	Drag a file here or if you prefer Select a file from your computer	
If you have any si easily provide the	In below. (1) Drag a file here Or if you prefer Select a file from your computer	
If you have any si easily provide the	Drag a file here or if you prefer Select a file from your computer	
If you have any si easily provide the	pppdring documents that relate to your rena em below. (a) Drag a file here or if you prefer Select a file from your computer 4.77MB size limit	
If you have any si easily provide the	em below. (2) Drag a file here or if you prefer Select a file from your computer 4.77MB size limit	

What is considered a complete candidate response?

If you only select one reason for potential denial, the candidate must provide a response or upload a document to complete the process.

When multiple records are provided, the candidate must respond or upload a document for at least one of the potentially disqualifying records in order to complete the process.

Please note: The candidate is not required to respond to all potential disqualifiers.

The candidate can return to complete the Individualized Assessment task any time prior to the final Adverse Action letter being sent.

When the response is successfully submitted, the candidate will see a confirmation page.

Scerling	iasampleorder@test.com ▼
Tasks	
R	
Individualized Assessment Due by 11:59 PM EST	
Continue Note: Items older that	n 13 months are not available. If you need assistance or have any questions, please contact Customer Support.

Scerling	iasampleorder@test.com ▼
Your information has been submitted	
Thank You!	
Your information has been successfully submitted.	
You may also be contacted by Sterling Talent Solutions.	
If you have any questions regarding your order, please contact customer support	

When you initiate the Pre-Adverse Action process, you can select to have an email notification sent to yourself or any distribution list configured for the account. The status of the order will automatically change to Adverse Action Paused.

If the candidate does not complete the Individualized Assessment task, you can configure an expired notification to be sent to you. Please note that this expired notification configuration is optional.

If the task is not completed by the candidate, and if there is no dispute filed, then the Adverse Action process will automatically continue.

Smith, Jessica Ann #1800045521	Order Status: Order Result: Pre-Adverse Action Initiated Level3	×
Searches Attachments		PDF
This is an interactive view of the candidate results, not the final report. Access the final report by clicking Export at right.	Cancel Adverse Action Pause Adverse Action	•
Client Status: Needs HR review 🖋		Ø

Reassessment

When the candidate completes the Individualized Assessment process, Adverse Action will pause in order to give you an opportunity to review the candidate's response(s) before making a final decision.

To see which candidates have completed Individualized Assessment, you can filter down to the Adverse Action Paused status in both classic view of ScreeningDirect, as well as the Client Hub. In the order, you will see the candidate response(s) under each search where there is a response.

After reviewing the candidate response(s), you must complete the Adverse Action process by selecting either Cancel Adverse Action or Resume Adverse Action from the actions menu.

Vall, Sue Ann #180055	3091		Adve	Order S erse Action Pau	itatus: Order Result: Used Order Result:	
earches Attachment	ts					I
			Cancel Adverse	Action Re	sume Adverse Action	3
his is an interactive view of the ca ccess the final report by clicking E	indidate results, not the final report. Export in the right side navigation.					
ient Status: None 🖋						
Report Summary						
Search	ldentifier	Requested	Completed	Status	Result	
County Court Search	Wall, Sue Ann, WA-SNOHOMISH	11/23/2020	11/23/2020	Complete	CONSIDER	
Managed Adverse Action	Wall, Sue Ann, 1234		12/2/2020	Pending	-	
Individualized Assessment	Wall, Sue Ann, 1234			Pending	ETA 12/2/2020	
Fair Chance	Wall, Sue Ann, 1234			Pending	ETA 1/29/2021	
 County Court Search—V 	Vall, Sue Ann, WA-SNOHOMISH				CONSIDER	
Candidate Response						
"This is a sample candio	date reponse "					
E	sample PDF.pdf					
ata as Provided		Verified Data				
ist Name Wall		Report requeste	d on: 11/23/2020 R	eport completed or	n: 11/23/2020	
E Standard S		Case Number	123456			

Please Note: The completion of Individualized Assessment suspends the Adverse Action process. You must take action to resume or cancel Adverse Action.

Resume Adverse Action

If you select Resume Adverse Action, the status of Adverse Action will change from Adverse Action Paused to Adverse Action Resumed. The final notice will be sent once the duration period between notices has transpired. The order status will then update to Adverse Action Sent.

Please Note: The duration period is a minimum of 5 days, though depending on the candidate's location of residence, it may be longer. You have the ability to configure a default duration period.

Cancel Adverse Action

If you select Cancel Adverse Action, you will be redirected to the Cancel Adverse Action window to confirm cancellation.

The selection options available within the Cancel Adverse Action window will vary depending on your account configuration.

Once you select, the order status will update to Complete.

Cancel Adverse Action	
Change Result * Level3	Ŧ
Select Client Status *	•
Reason for cancellation (optional)	
Do Not Cancel	Cancel Adverse Action